



Corporate Presentation

2024



FCC Group

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Over
125 years
of experience



Leader in environment
water and infrastructure



Over
71,000
employees



Operations in over **25 countries**,
49% of revenue from international markets



High income
stability



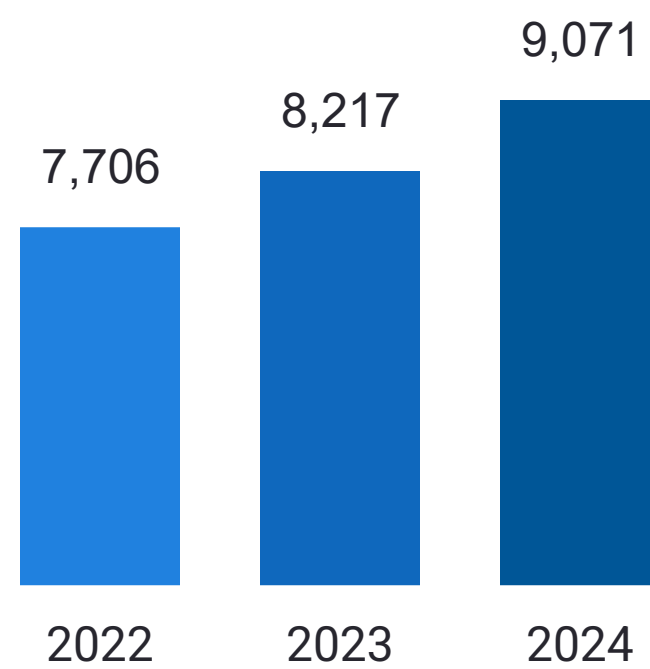
Integrated
service offering



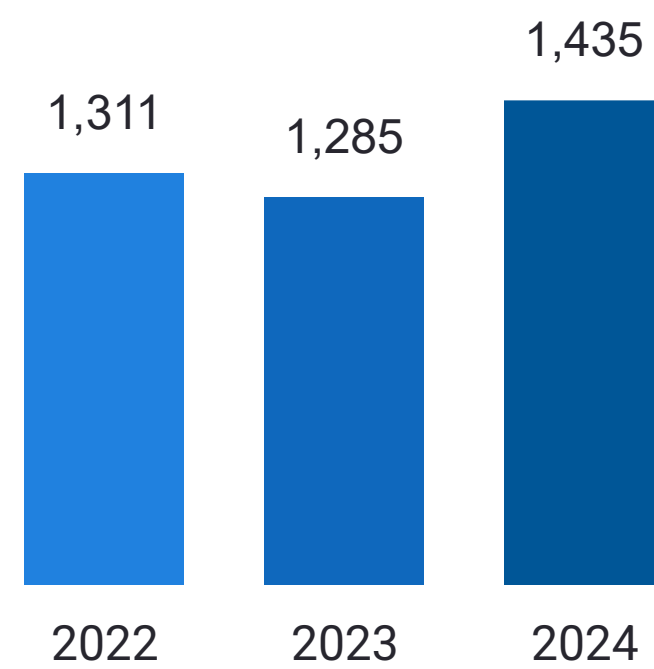
€9,071 M in revenue
€1,435 M EBITDA in 2024

Key figures 2024

Turnover In € M



EBITDA In € M



Portfolio

€43,044 M

as of 31 December 2024

People

+71,000

FCC Group

Environment

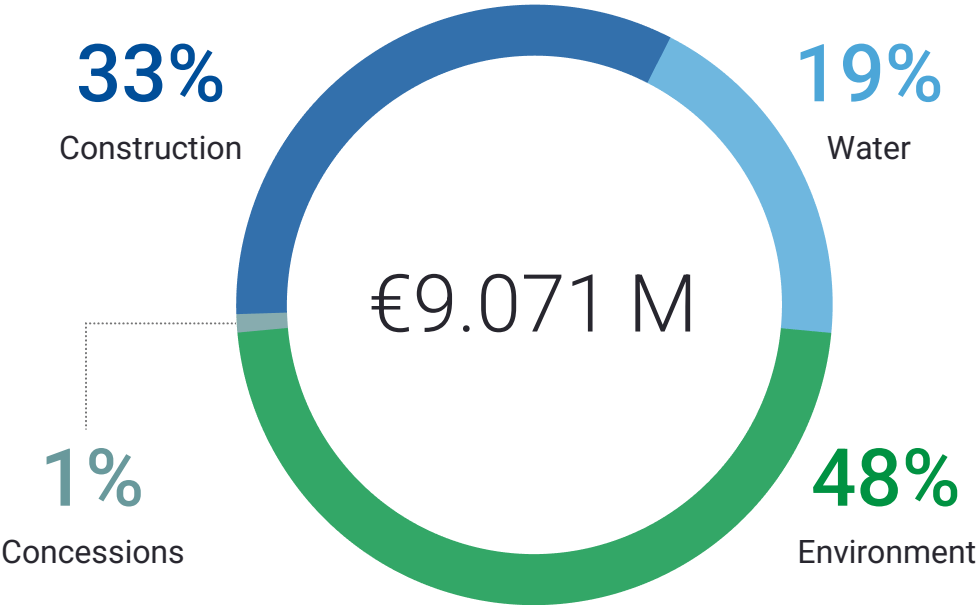
Water

Construction

Concessions

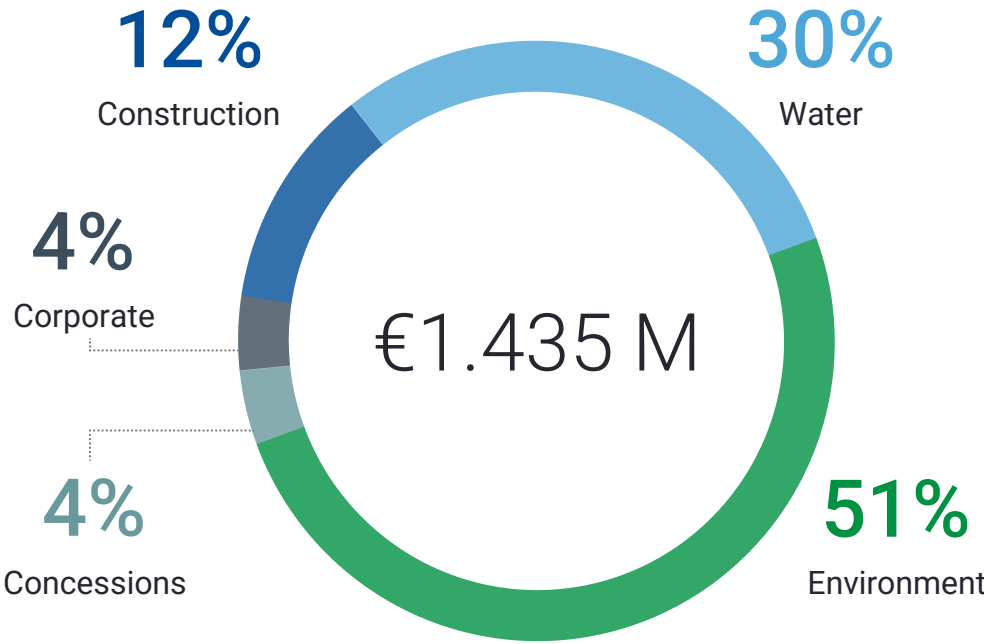


Diversified business model



Revenue per Business Area 2024

Environment	€4.346 M
Water	€1.675 M
Construction	€2.991 M
Concessions	€78 M
Corporate	(€19 M)



EBITDA per Business Area 2024

Environment	€732 M
Water	€425 M
Construction	€170 M
Concessions	€55 M
Corporate	€53 M

Diversified business model

FCC Group

Environment

Water

Construction

Concessions

Environment

- Waste collection
- Street cleaning
- Urban waste treatment and recycling
- Conservation of green areas
- Maintenance of sewer networks
- Comprehensive cleaning and maintenance of buildings and facilities
- Industrial waste treatment and recycling
- Soil contamination recovery

Construction

- Civil engineering
- Railway works
- Industrial building
- Concessions
- Infrastructure maintenance
- Construction prefabricates
- Corporate image

Water

- Municipal concessions for the management of the public water cycle service
- Infrastructure concessions in BOT model contracts
- O&M services
- EPC models

Concessions

- Road infrastructure
- Urban transport
- Social infrastructure
- Other infrastructure



Diversified business model

FCC Group

Environment

Water

Construction

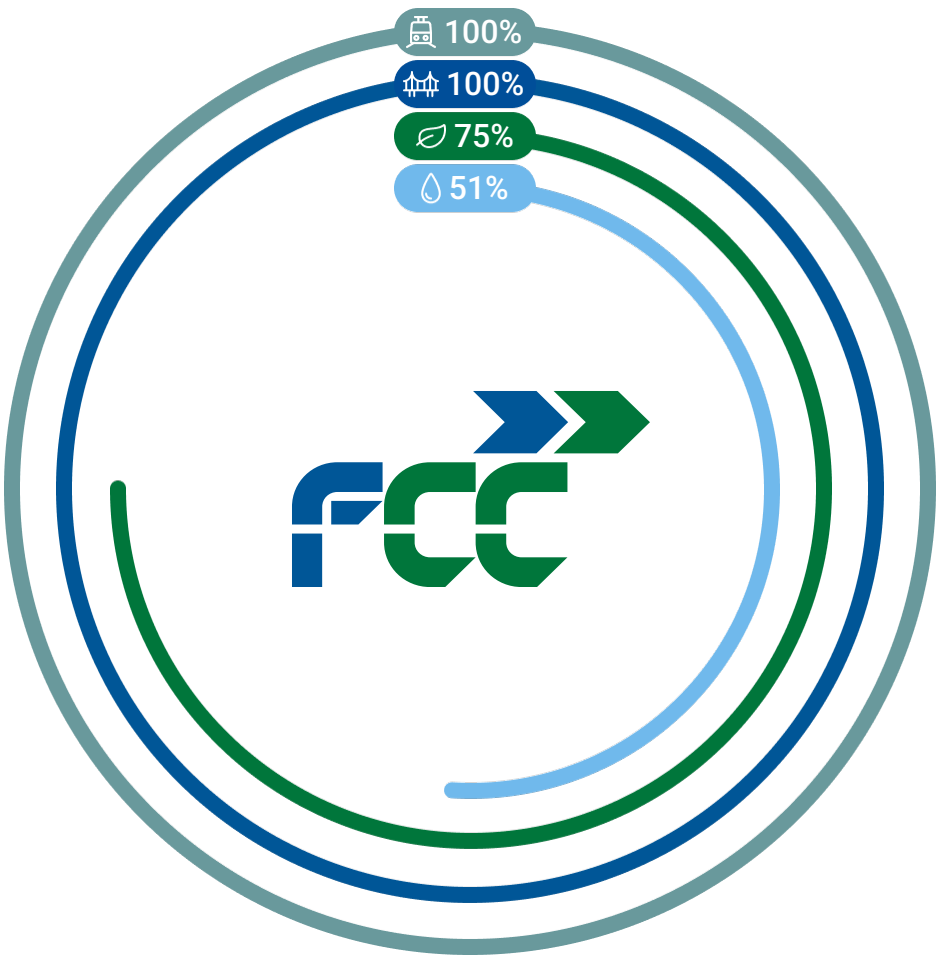
Concessions

FCC Environmental Services Holding

FCC Medio Ambiente (Spain)	100%
FCC Ámbito	100%
FCC Environment France	100%
FCC Meio Ambiente Portugal	100%
FCC Environment UK	100%
FCC Environment CEE	100%
FCC Environmental Services USA	100%

Concessions

FCC Concessions	100%
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Aqualia

Aqualia Intech	100 %
Aqualia Colombia	100 %
Aqualia Czech (Rep. Checa)	100 %
Aqualia France	100 %
Aqualia Georgia	100 %
Aqualia Mexico	100 %
Aqualia Portugal	100 %
Aqualia USA	100 %

Construction

FCC Construcción	100 %
FCC Industrial	100 %
Matinsa	100 %
Prefabricados Delta	100 %
Megaplás	100 %



International presence



FCC Group

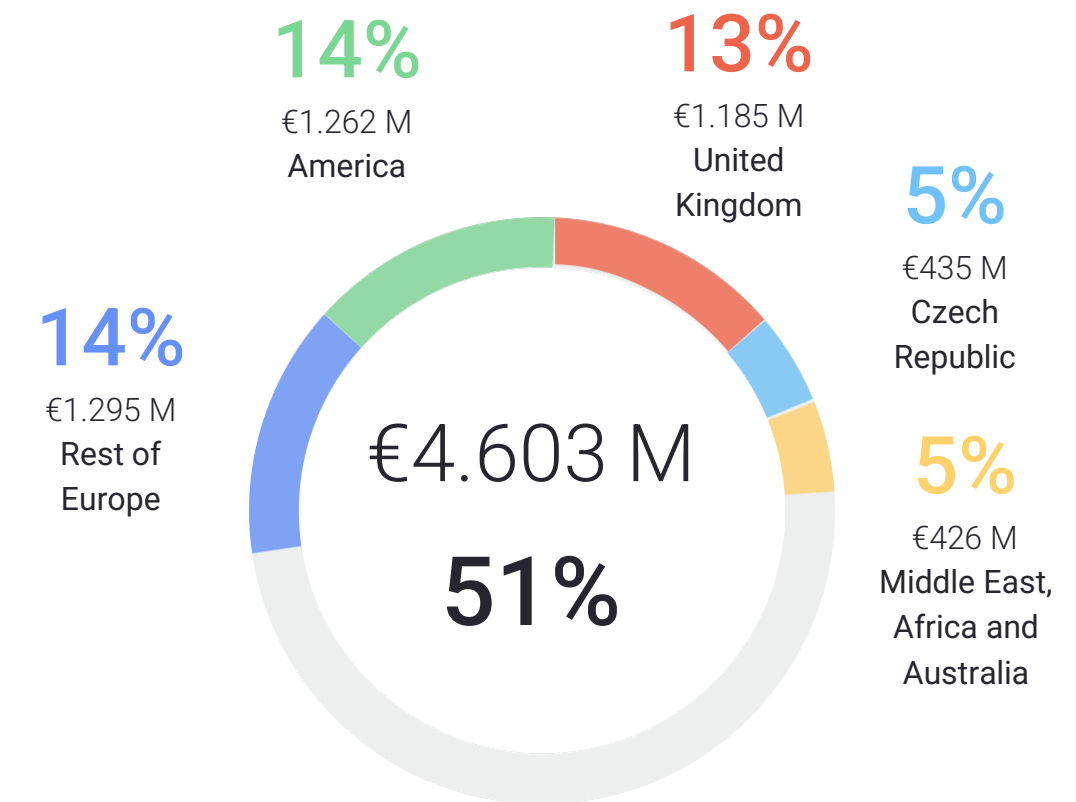
Environment

Water

Construction

Concessions

International revenues 2024



International portfolio

€25.635 M

60% of the total, as of 31 December 2024

Integrated offering

Advanced technology

Proprietary technology for waste collection and street cleaning

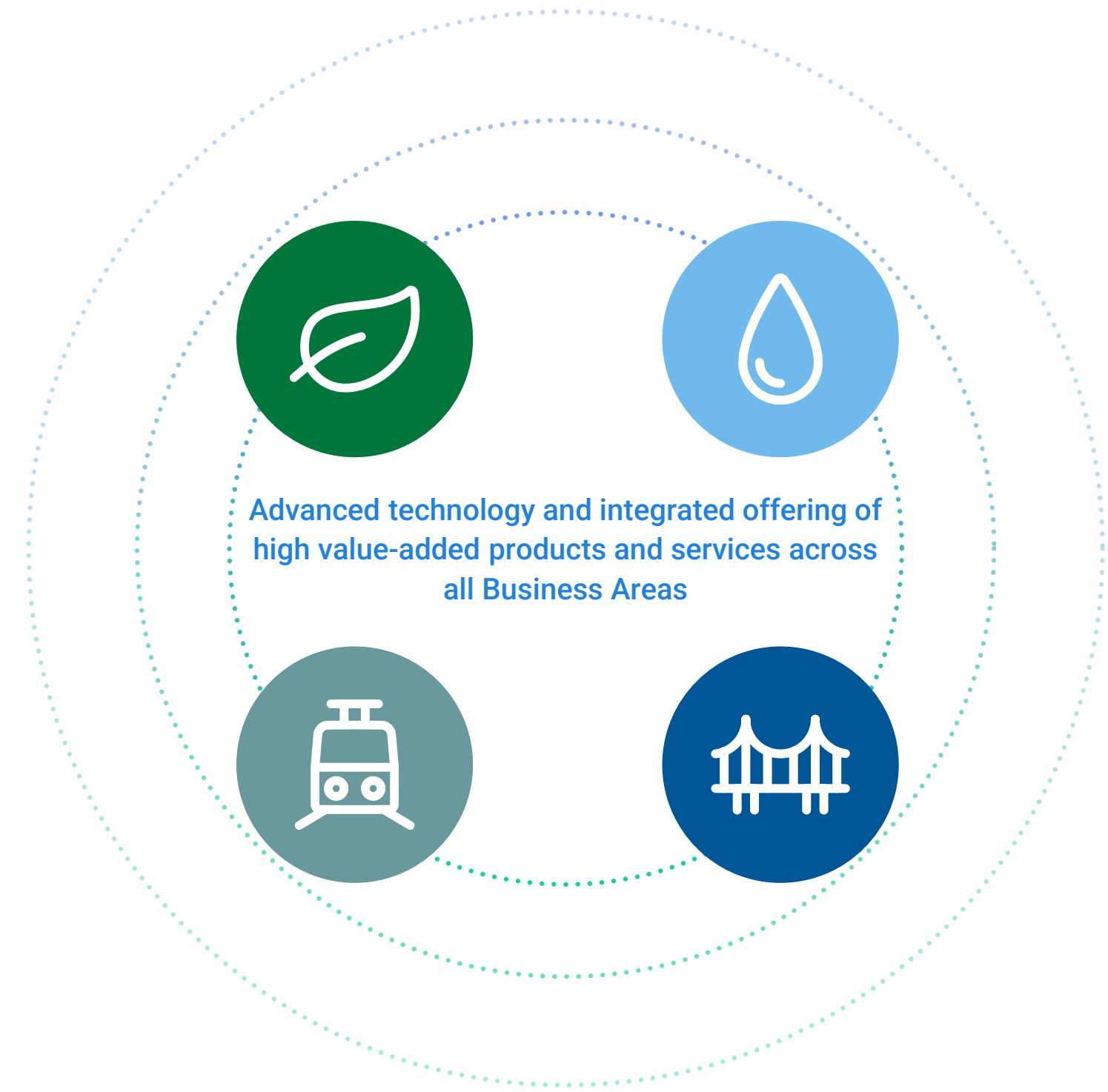
Leadership in recycling systems and energy recovery from waste

Experts in providing solutions across all phases of the comprehensive water cycle for all uses: residential, agricultural, and industrial, and for all needs of public and private entities and organizations

Specialists in technically complex bridges and ports

Innovative processes for high-speed lines, metro, and tunnels

Specialists in turnkey projects in the industrial sector



Our leadership position strengthens our ability to capitalize on the demand for our activities.

Environment		Positive long-term outlook due to regulatory developments and environmental considerations. The EU Waste Framework Directive requires member states to recycle at least 55% of their municipal solid waste by 2025 and 65% by 2035, while reducing landfill to 10% by 2035.
		New opportunities arising from the planned reforms in Spain regarding recycling and composting in 2023.
		Organic potential for international expansion, particularly in America, the UK, and some Central European countries.
Water		Positive long-term outlook due to regulatory developments, environmental considerations, and the gap in water infrastructure.
		Growth and international expansion to meet global needs for clean water and sanitation for all, supported by the right human resources and technology.
		Growth potential in Europe and selectively in MENA and America.
Construction		The ongoing infrastructure gap in selected markets provides additional advantages.
		Growth potential in Spain linked to clean energy, efficiency, and related facilities.
Concessions		Selective expansion supported by the demand for public-private collaboration in new transport infrastructure and facilities projects.
		Predominant geographical positioning in the established jurisdictions where the Group operates.

Value Creation

FCC Group

Environment

Water

Construction

Concessions

Experience

Over 125 years of creating value for citizens



Internationalization

Present in more than **25 countries**



Professionalism

More than **71,000 professionals** specialized in various fields



Quality

Certified quality management systems according to **UNE-EN ISO 9001** in all business areas



Safety and Health

Certified occupational risk management systems according to **ISO 45001** in all business areas



Local Development

Over €5.2 M allocated to sponsorships and contributions to non-profit entities, foundations, and sector associations



Environmental Care

Over €100.5 M allocated to environmental risk prevention. Certified environmental management systems according to UNE-EN ISO 14001 in all business areas

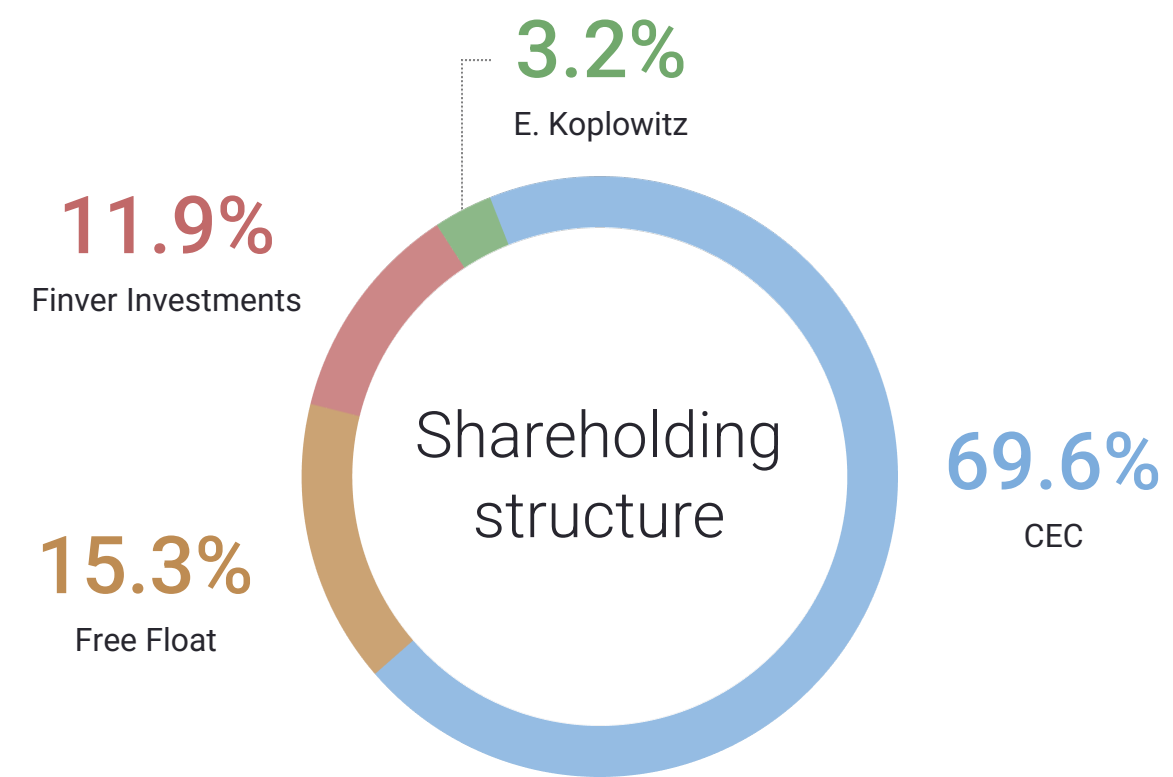


Innovation and technological capability

Over €13.5 M in R&D and advancements to optimize efficiency, tackle digital challenges, and promote sustainable practical solutions



Corporate Governance Structure



Composition of the Council

11 members	8 Dominical Directors 2 Independent Members 1 Executive Director
Audit and Remuneration Board Commissions	Chaired by independent members Majority of independent members



Management Team



Esther Alcocer Koplowitz
Chairwoman of FCC

Pablo Colio Abril
CEO

Business Areas

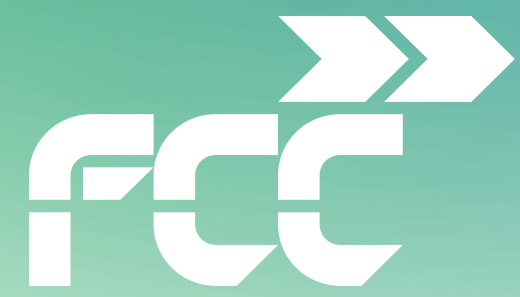
Íñigo Sanz Pérez
Environment

Santiago Lafuente Pérez-Lucas
Water





Pablo Colio Abril
Construction

Ramón Gómez Andrío
Concessions





Business Areas

 Environment		 Water		 Construction		 Concessions	
Activities	16	Activities	43	Activities	79	Activities	121
Figures	17	Figures	44	Figures	80	Figures	122
Key figures	18	Key figures	45	Key figures	81	Key figures	123
International Presence	19	International Presence	46	International Presence	82	International Presence	124
Main References	20	Main References	47	Main References	83	International PPP Infrastructures	125
						Main References	126



Activities



Construction

Civil works

Railway infrastructures
Roads
Bridges
Tunnels

Maritime infrastructures
Airport infrastructures
Hydraulic infrastructures

Building

Housing units and estates
Non-residential buildings
Rehabilitation

Industrial

Electromechanical installations and maintenance
Electrical networks and railway works
Industrial construction

Systems
Infrastructure maintenance
Prefabrication
Corporate image

Figures



Over **125 years** of experience



We are **global and local**



Awarded the **largest urban transport infrastructure contracts** (Riyadh Metro, Toronto Rail Network)



Leader in urban transport infrastructures



Present in **24 countries**



One of the **top 28** construction companies in the world



More than 250 million people use our infrastructures

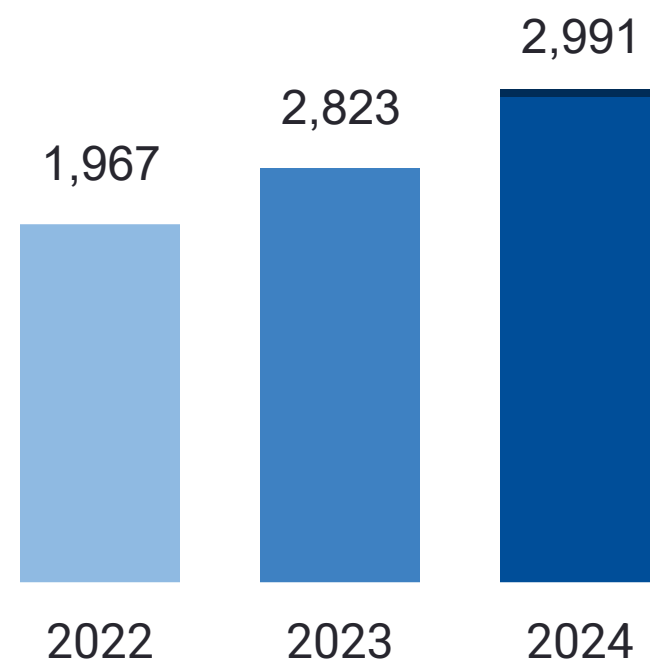


International benchmark in the selective execution of large civil works (tunnels, railways, metro...)

Key figures 2024

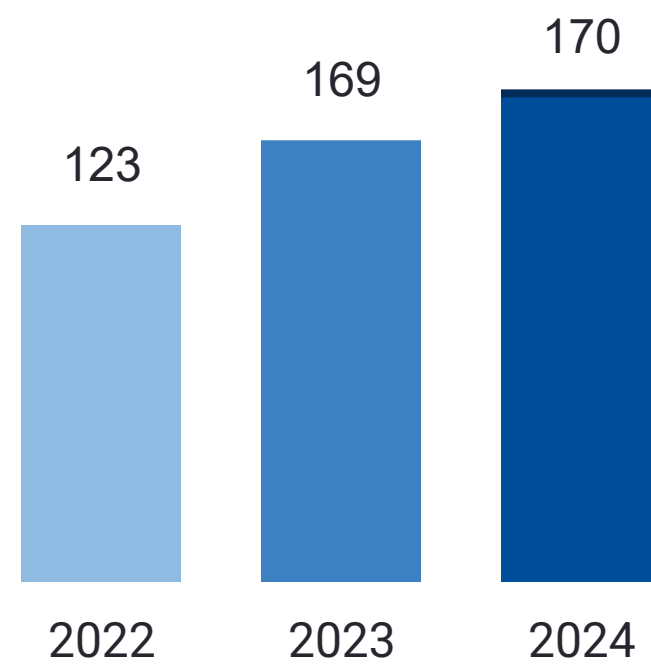
Revenue

In € million



EBITDA

In € million



Backlog

€6,368 M

31 December 2024

People

7,268



FCC Group

Environment

Water

Construction

Concessions

Key figures 2024

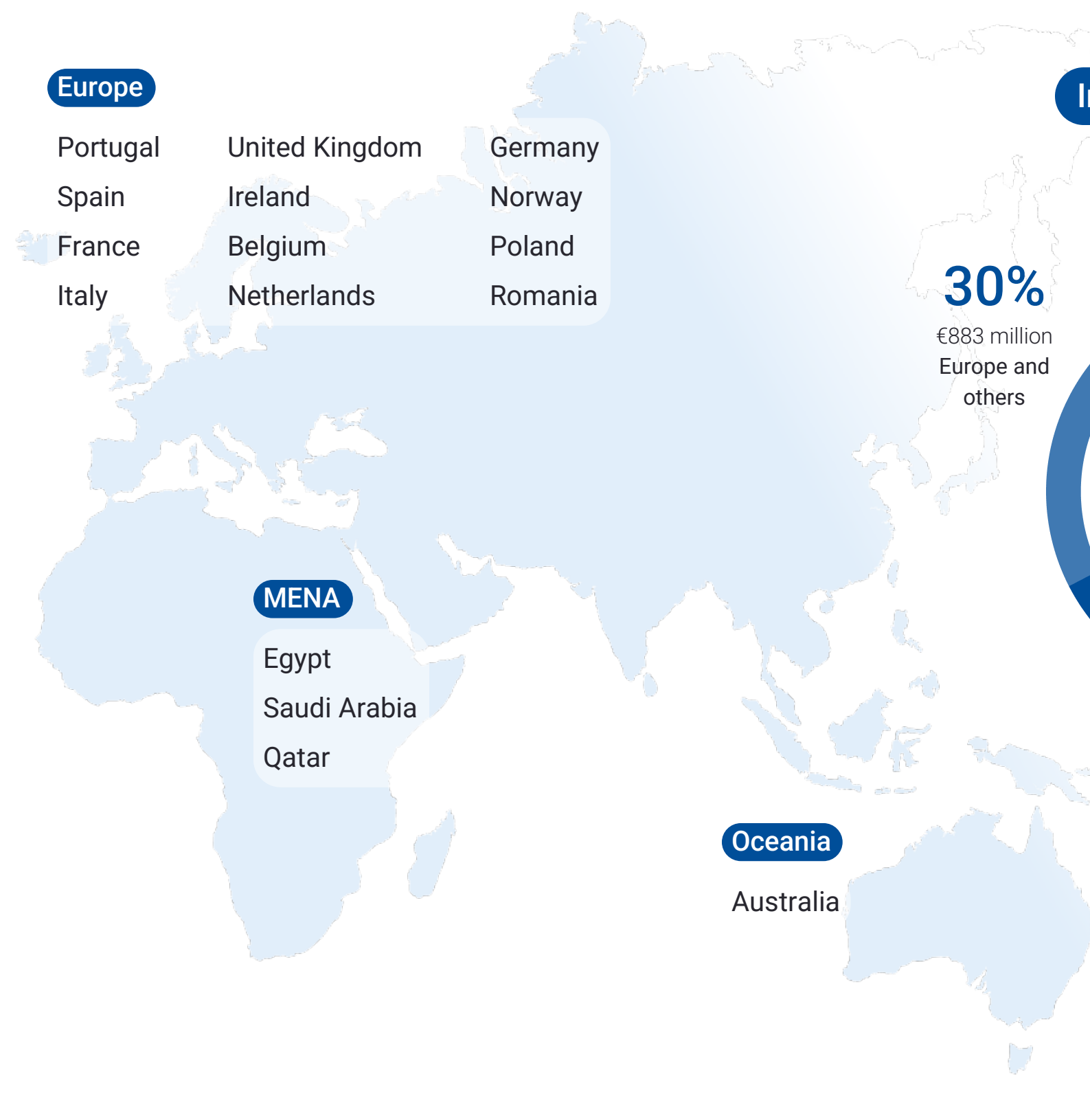
FCC Group

Environment

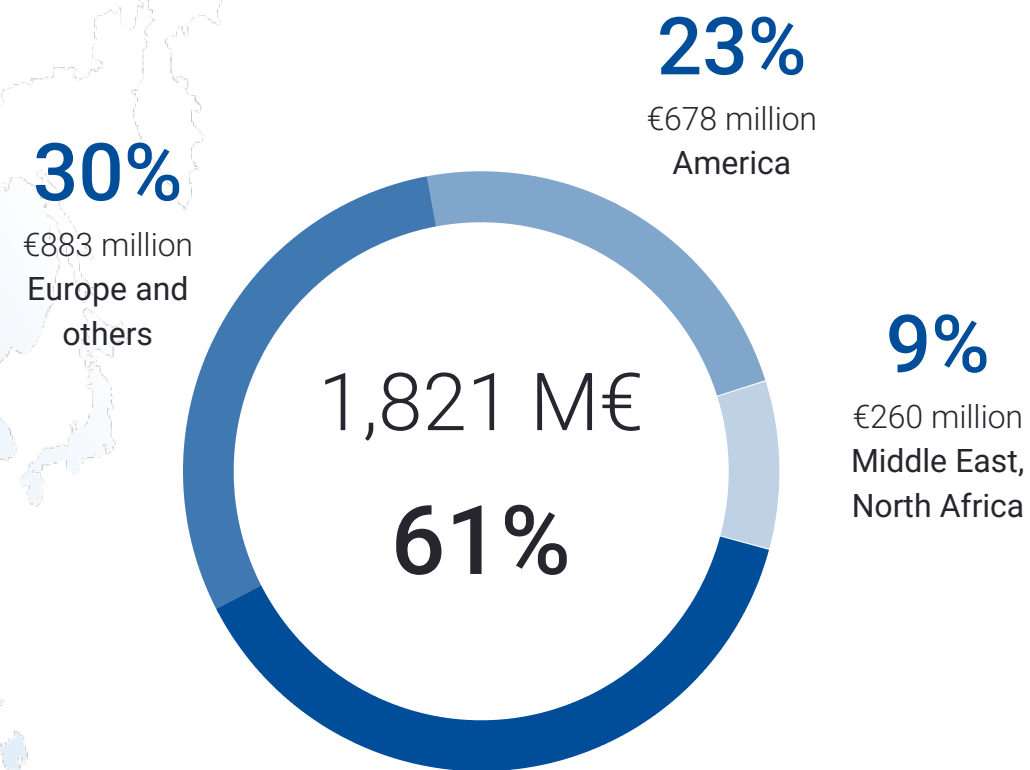
Water

Construction

Concessions



International Revenue 2024



International backlog

€3,956 M

62% of total,
31 December 2024

Main references - In progress

Lines 2 and 4 of the Lima Metro, Peru



Main references - In progress

Industrial Bridge,



Main references - In progress

PTAR El Salitre,



Main references - In progress

Guillermo Gaviria Echeverri Tunnel,



Main references - In progress

Scarborough Subway Extension, Canada



Main references - In progress

RER-3, Toronto Regional Rail Network,



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Environment

Water

Construction

Concessions

Main references - In progress

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Environment

Water

Construction

Concessions

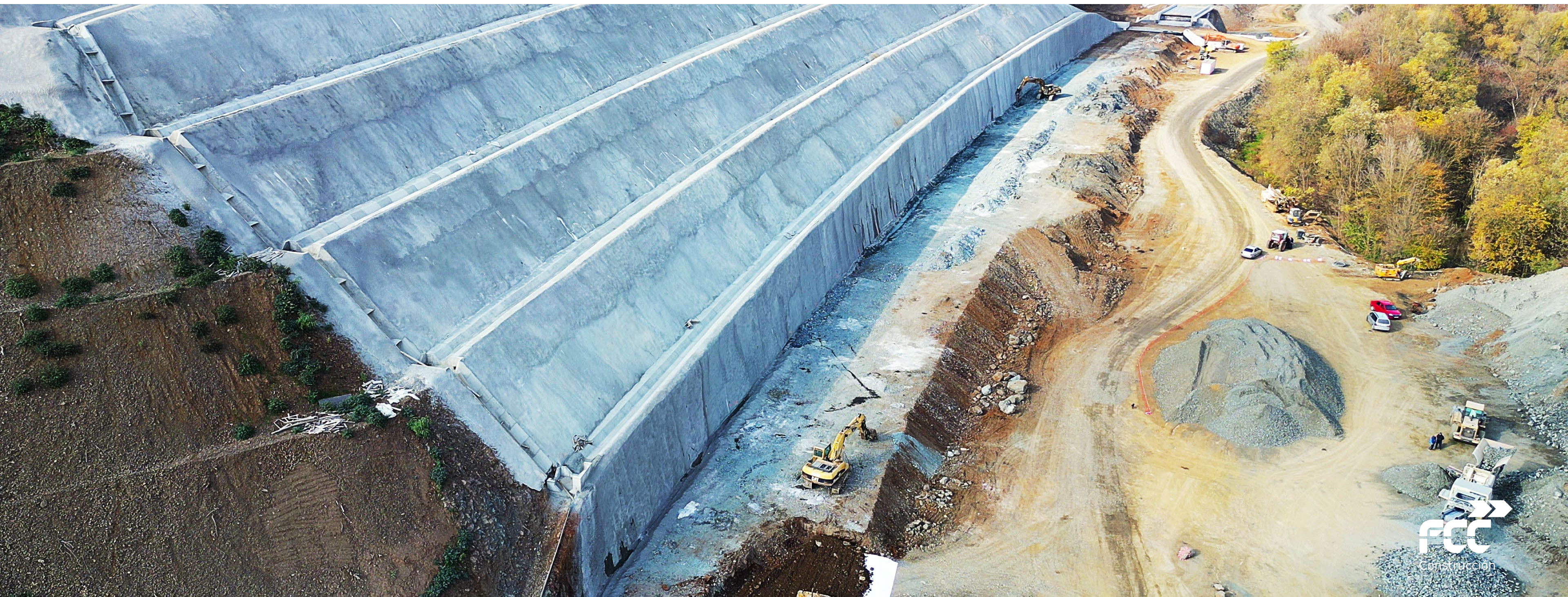
Main references - In progress

Replacement of 9 Bridges in Pennsylvania, United



Main references - In progress

Railway sections, Romania



Main references - In progress

A9 Motorway Badhoevedorp - Holendrecht,



Main references - In progress

A-465 Sections 5-6, Wales, United Kingdom



Main references - In progress

Cancer Treatment Centre Pallas, Netherlands



Main references - In progress

Sotra Project,





Main references - In progress

Melecas-Vedrões Line, Portugal



Main references - In progress

Neom, Saudi



Main references - In progress

Mediterranean Corridor. Nijar-Andarax section, Spain





Main references In progress

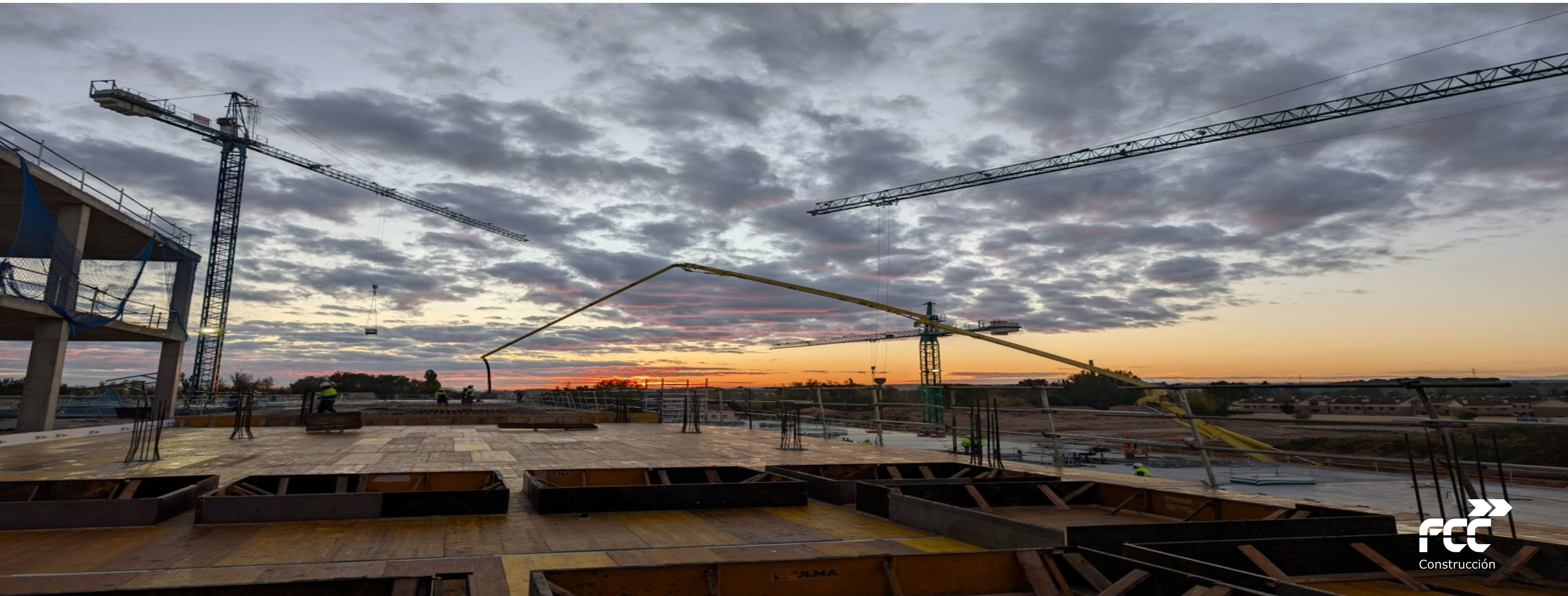
Main references - In progress

Platform of the Mediterranean High-Speed Corridor Murcia-Almería. Section Nijar-Andarax,



Main references - In progress

Hospital Aranda del Duero, Spain



Main references - In progress

Access to the High-Speed Station La Sagrera, Spain



Main references - Completed

Section 2 Maya Train,



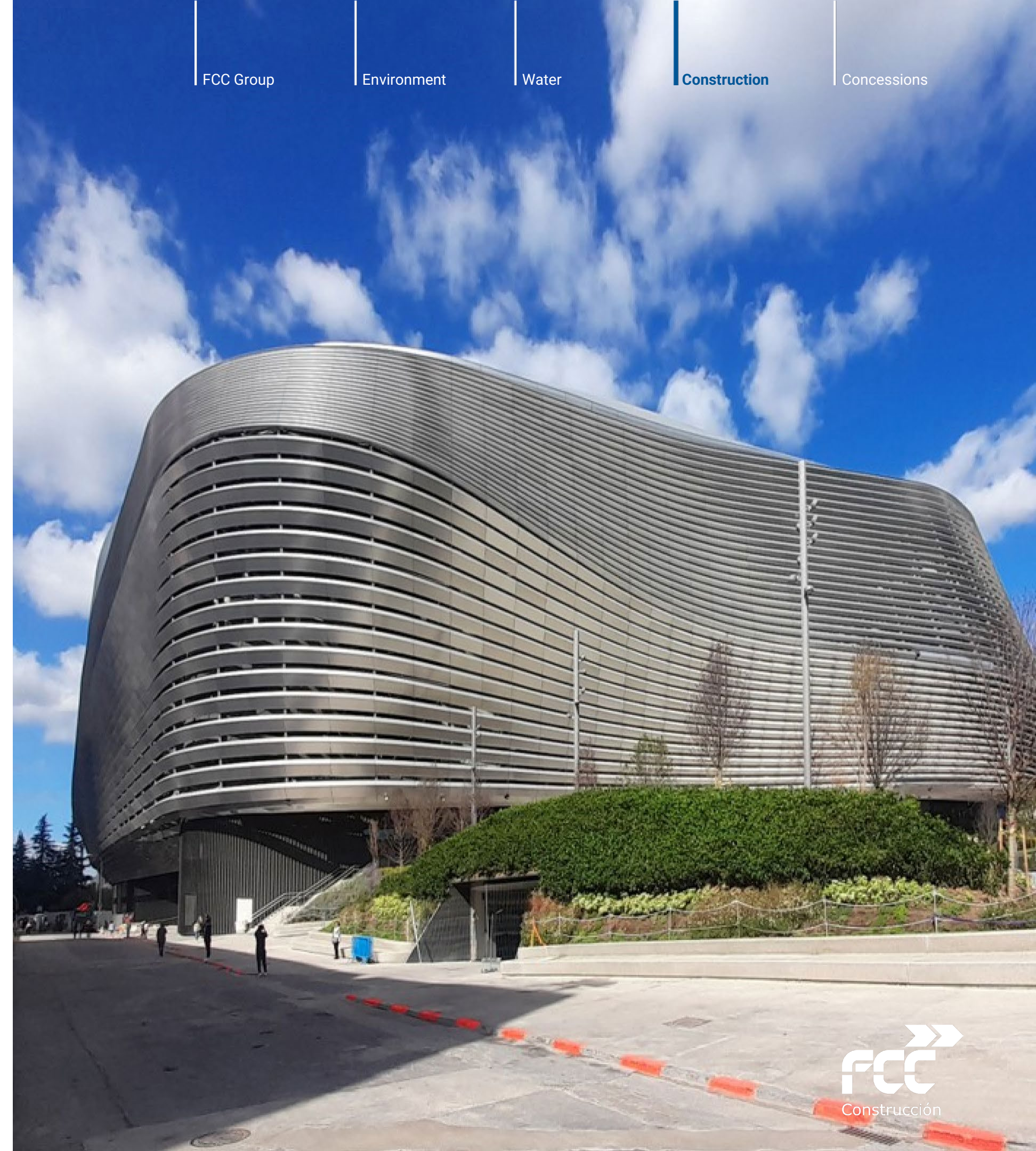


Main references - Completed

Fuel storage tanks A. International Lima, Peru

Main references - Completed

Santiago Bernabéu Stadium Renovation, Spain



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Environment

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Construction

Concessions

Main references - Completed

Riyadh Metro, Saudi





Main references - Completed

Wastewater treatment plant in Glina, Romania





Main references - Completed

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Environment

Water

Construction

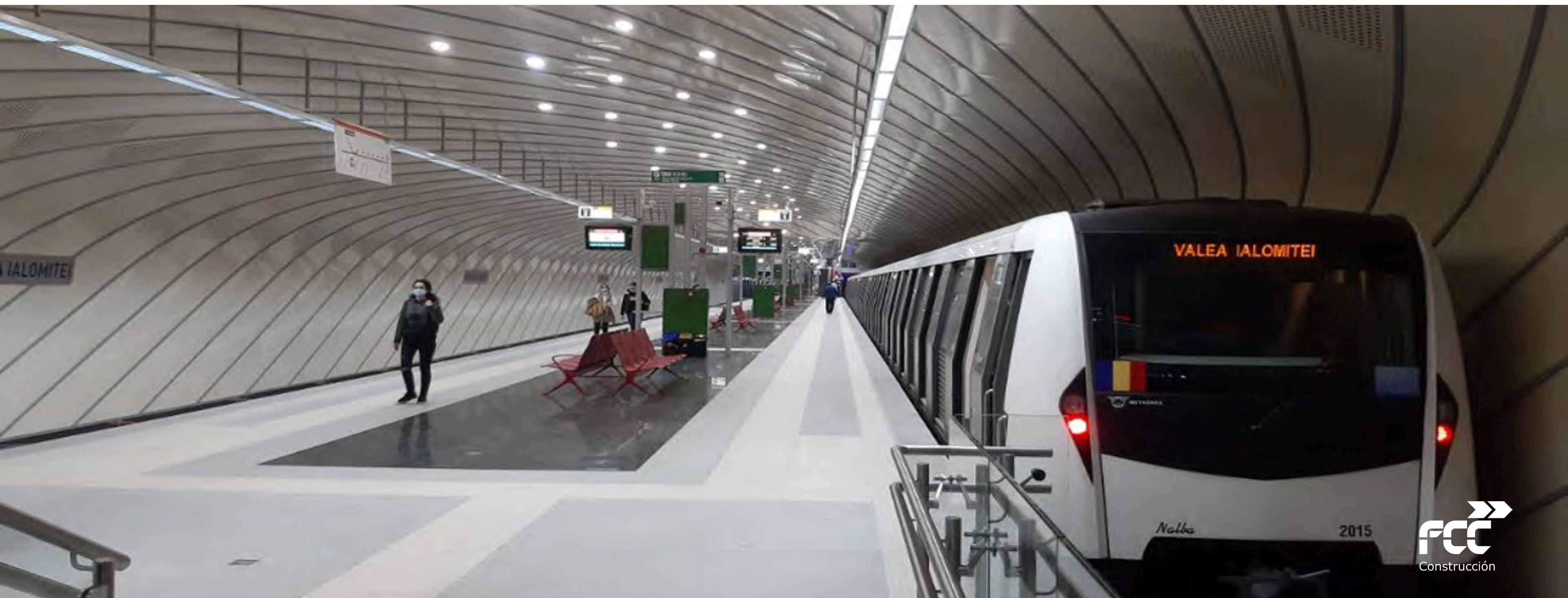
Concessions



Haren Prison,

Main references - Completed

Line 5 Bucharest Metro, Romania



Main references - Completed

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Environment

Water

Construction

Concessions

New runway Bacau Airport, Romania



Main references - Completed

New runway Dublin Airport,



Main references - Completed

Grangegorman University, Ireland



Gerald Desmond Bridge, United States



Main references - Completed

El Alamein Desalination Plant,



Main references - Completed

Abu Rawash Wastewater Treatment Plant, Egypt



Main References - Completed

University Hospital Salamanca, Spain



Main References - Completed

Pizarro Photovoltaic Plant,

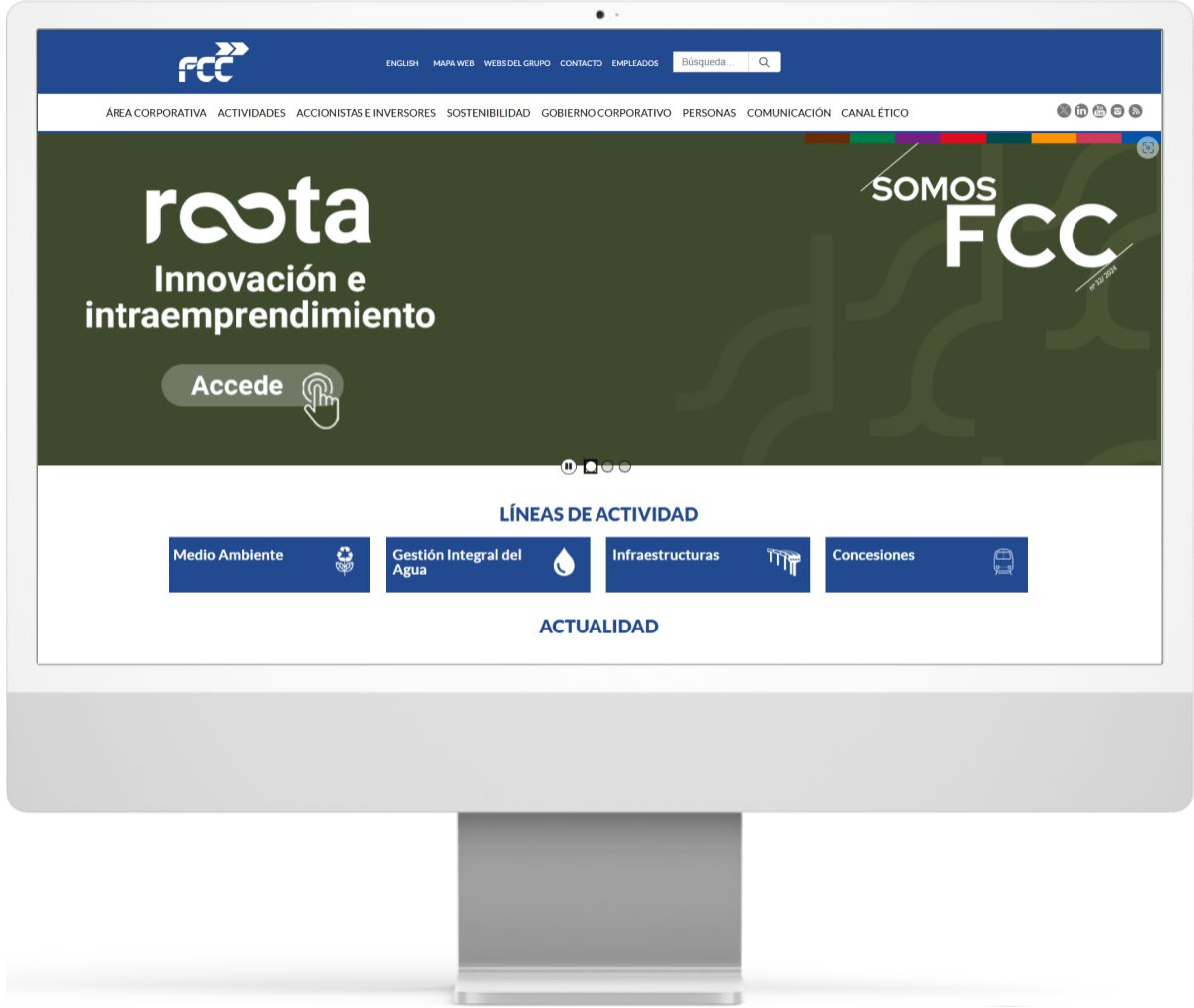


Main references - Completed

Fuel Storage Plant, Peru



Websites



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Environment

Water

Construction

Concessions

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fcc.es



Water



aqualia.com



Construction



fccco.com



fccindustrial.com



Concessions



fccconcesiones.com



Environment



fccma.com



fccambito.es



fcc-group.eu



fccenvironment.co.uk



fccenvironmental.com

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